

**LTEN**<sup>®</sup>2023

**FOCUS  
FORWARD**

**Welcome & Thanks for Attending**



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**“BYTE”  
SIZED LEARNING**

*Using a Digital Drip Learning Strategy to  
Optimize Training in a Post-COVID World*

**Michael Sullivan**

*Director, Sales Training  
Intra-Cellular Therapies*

# Objectives



**Describe steps taken to develop and launch a customized mobile, digital media platform to a field sales team**

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**Identify key factors for making a mobile podcast platform relevant to both the field sales team and home office teams**

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**Summarize applications of drip learning podcasts used to meet the needs of a field sales team post-COVID after a product launch**



# Agenda

|                                       |            |
|---------------------------------------|------------|
| <b>Training in a Post-COVID World</b> | 10 Minutes |
| <b>Building a Drip Learn Platform</b> | 35 Minutes |
| <b>Key Elements of Success</b>        | 15 Minutes |
| <b>Real World Applications</b>        | 25 Minutes |
| <b>Takeaways / Q&amp;A</b>            | 5 Minutes  |

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# Training in a Post-COVID World

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# Training Post-COVID: *Group Discussion*

- How has COVID affected your approach to training?
- How have you adapted?
- How have you leveraged technology?



# How Do You Balance the Two?

SELLING

LEARNING



# BYTE-Sized Learning: *Why it Works...*

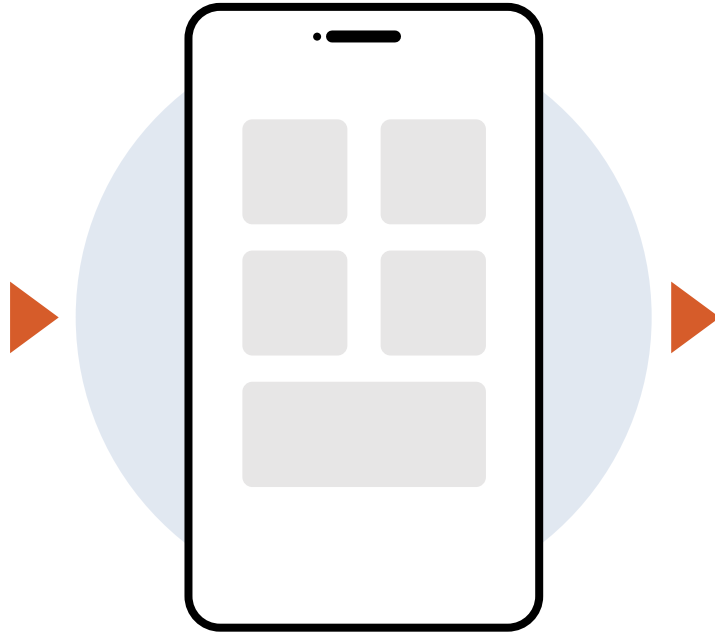
- **Focused / effective** adult learning approach
- **Highly flexible** for sales teams often “on the go”
- **Minimizes time** spent out-of-territory for learning / training
- **Maximizes time** for practical application at area / national meetings
- **Fosters training partnerships** across the organization



# BYTE-Sized Learning: *How it Works...*

## Content Creation

- Just in time learning
- Skill based
- FYI based
- Knowledge based



USER FRIENDLY  
MEDIA PLATFORM

**Training  
pushed out  
to sales teams**  
(smart phone or tablet)

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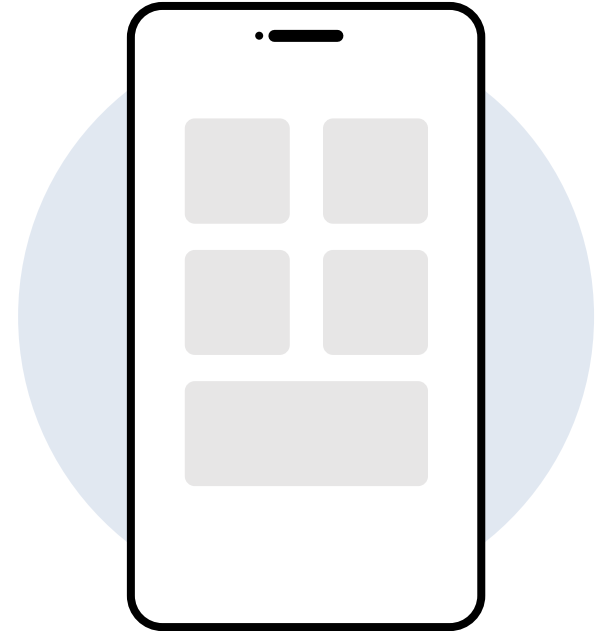


# Building a Drip Learn Platform

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# Key Considerations

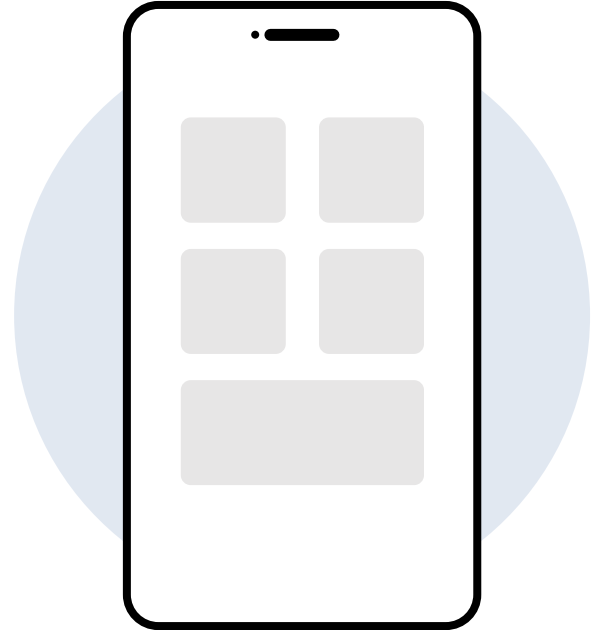
- Interface Design
- Functionality
- Branding
- Ease of Use (Sales Rep and Training team)
- Matrix team buy-in to drip learn concept
- Engaging
- Media Format



# Flip Chart Exercise: 15 Minutes

## DESIGN the interface of a media platform

- As a table group, design the home screen of your drip learning platform
- Considerations:
  - **Content** (the topics / buttons)
  - **Design** (the “look at feel”)
  - **Branding** (the name of the platform)

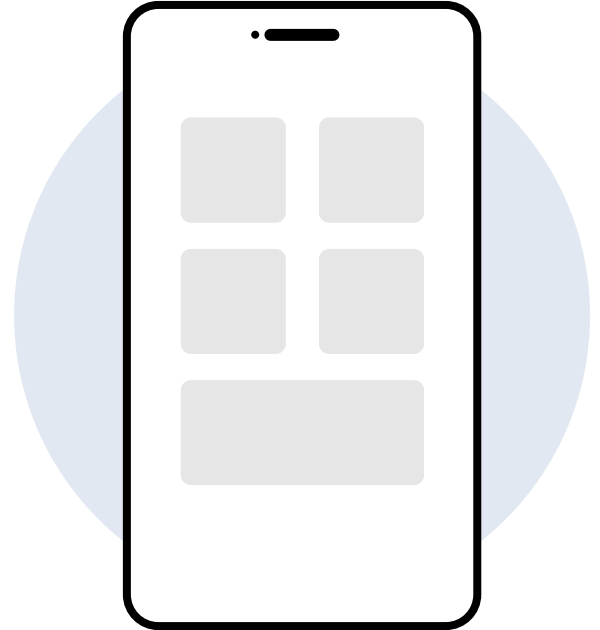


# Flip Chart Exercise Debrief: 10 Minutes

## SHARE your drip learning media platform!

- **Content:** Which topic buttons did you choose?
- **Design:** How did you design the platform?
- **Branding:** What did you name the platform?

*Any other insights  
or observations?*



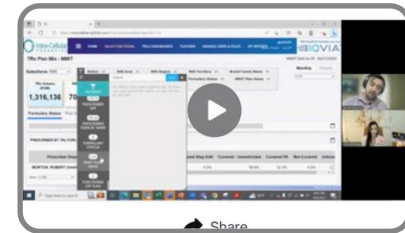
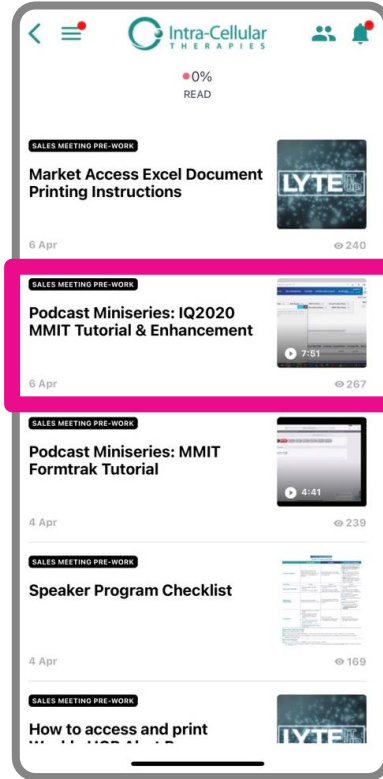
# The Signal: *Development Concepts Debrief*



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Are there any questions about building a media platform?

# The Signal: *ITCI's Podcast Platform*



**POA Pre-Work  
IQVIA/MMIT Tutorial**

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# Key Elements of Success

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# Key Elements of Success



## Sell the Value

of the drip learn platform  
to gain buy-in



## Train the Home Office

in skills needed for effective  
content creation

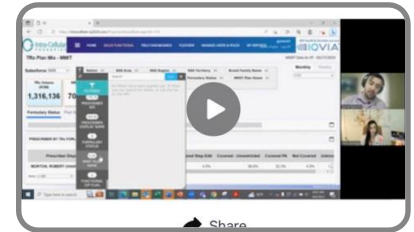
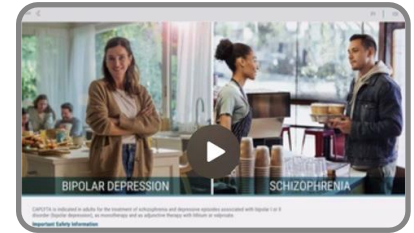


## Navigate Approval

through the internal  
review process

# The Signal: *Selling the Value*

- The drip learn strategy works
- Decreased time out of territory for training
- Mobile on-demand is preferred by sales team
  - Frequent virtual training events are a nuisance
  - Enduring content, repeated use
- Subject matter experts invited as “guests”
  - Hear it directly from the source
- Engagement is trackable with metrics for opens and completions



## Video Podcasts

# The Signal: *Home Office Team Training*

## How do you help your home office colleagues be effective?

- ✓ **Micro-learning primer:** Principles and benefits
- ✓ **Script:** Development and adherence
- ✓ **Broadcaster skills:** Vocal and visual presence
- ✓ **Practice,** practice, practice
- ✓ **Debrief:** Provide feedback to the content creator(s)

# The Signal: *The Internal Review Process*

- **Messaging and promotional training goes through PRC/MLR**
  - Script is submitted for PRC/MLR review
  - Approved (post-PRC) script is used for the podcast
  - Record podcast with Zoom
  - PRC/MLR coordinator QC's the video (MP4) file for final approval
- **Logistical or “How to Use” training does not need PRC/MLR approval**  
(eg, a non-promotional resource/tool)

# The Signal: *Generating Excitement!*

- Easter Eggs
- Field recognition: contest wins, award trip recognition
- Field sales team as guests in podcasts

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## ***Group Discussion:***

*What other ways can we gain buy-in and generate excitement for a new learning platform?*

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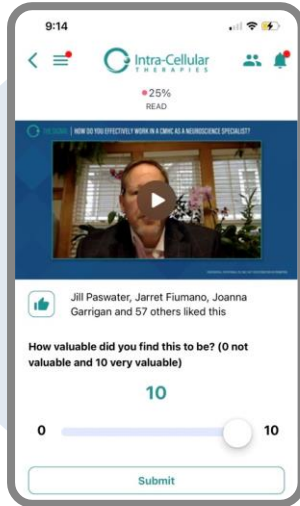


# Real-World Applications

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# Podcast Case Studies



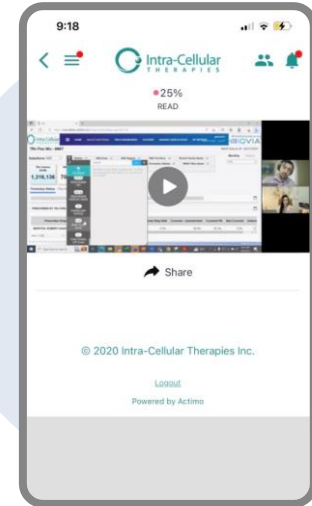
## Podcast #1

Effectively Working Community  
Mental Health Centers



## Podcast #2

New IVA Tutorial



## Podcast #3

POA Pre-Work  
IQVIA/MMIT Tutorial

# Podcasts Table Discussion: 10 Minutes

## **DISCUSS** the following at your tables!

- What training topics best translate to a podcast format?
- What can be drip learned and what cannot?
- What use cases can you think of?

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***Discuss at your tables!***

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# Podcasts Debrief: 10 Minutes

## **SHARE your thoughts with the room!**

- What training topics best translate to a podcast format?
- What can be drip learned and what cannot?
- What use cases can you think of?

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*Let's hear from you!*

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# Takeaways & Q/A

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